



OTSUKA CORPORATION **Fact Book 2000**  
大塚商会ファクトブック 2000

**Otsuka Corporation**

# Summary of Business

## 事業概況

### システムインテグレーション事業

顧客の情報システムに関する要望や課題を伺い、顧客の業務内容や現状の情報システム環境を調査・分析して最適なIT(情報技術)環境の提案から、システム設計・導入、搬入設置工事、ネットワーク構築、パッケージソフト導入、アプリケーションソフト受託開発に至るまで、総合的なシステム提供を行っております。

### サービス&サポート事業

システムインテグレーション事業に加えて、当社ではシステム導入後の迅速なサプライ供給、テレフォンサポート、ハードウェアおよびソフトウェア保守、システム運用受託、障害発生時のデータ復旧のほか、スクール教育、パッケージソフト運用指導など各種サービスの提供を行っております。

### その他の事業

建設工事の企画、設計、施工、監理並びに建物の保守、管理を行っております。

### System Integration

We provide overall systems ranging from preliminary activities such as consultation on customer requirements and issues, analyses of customers' business activities and current information environment, and recommendations on the most suitable IT environment for such activities as system design and implementation, delivery and installation, network building, software installation, and application software development on a contract basis.

### Service and Support

In addition to system integration, we provide a variety of service and support activities, including the prompt and timely supply of related materials following implementation, telephone support, hardware and software maintenance, system operations on a contract basis, troubleshooting, data recovery, and training.

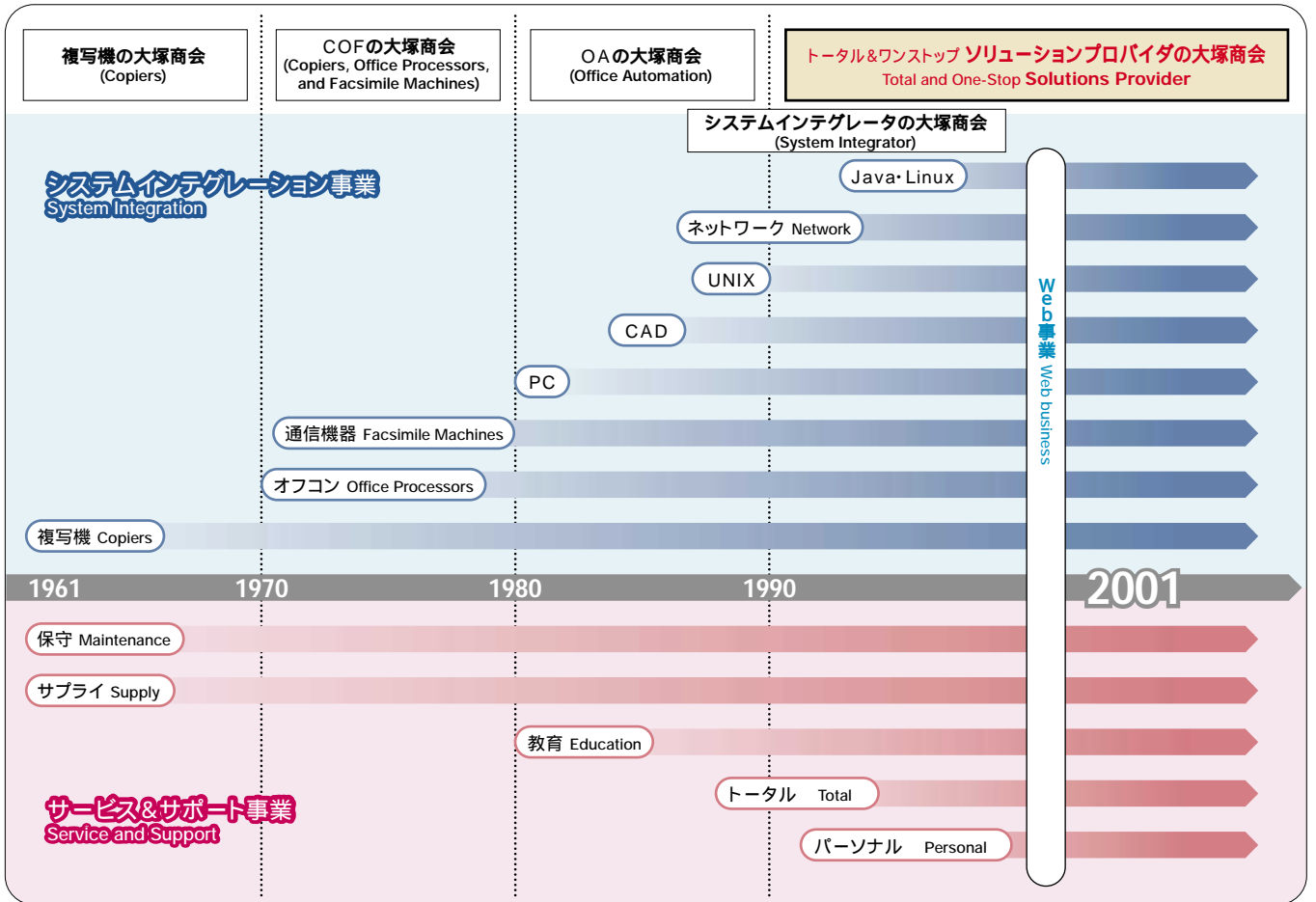
### Other Business

OTSUKA CORPORATION carries out the planning, design, construction, and supervision of building operations as well as the maintenance and management of buildings.

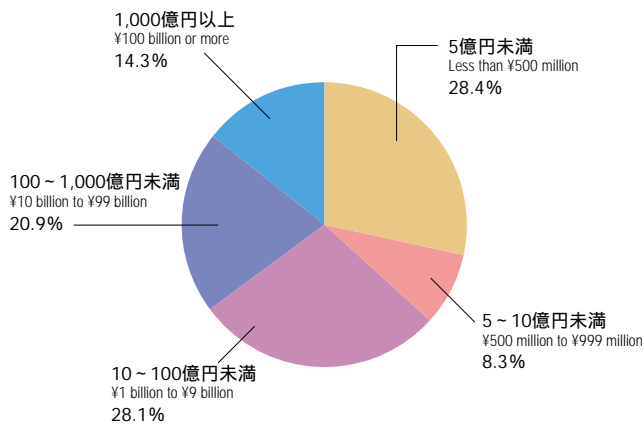
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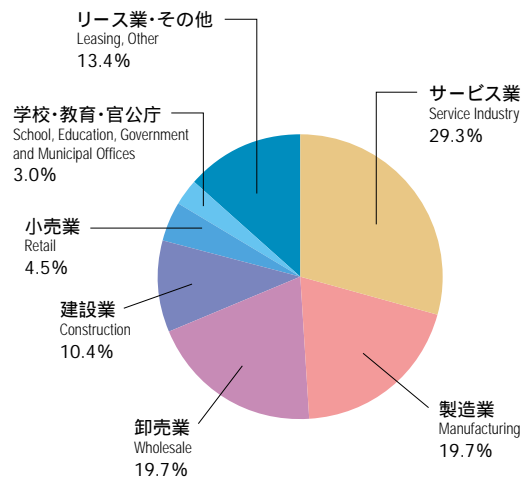
- |   |   |
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| <b>2</b> 業界情報および当社の販売状況<br>Market and Sales Information           | <b>15</b> 連結株主持分計算書<br>Consolidated Statements<br>of Shareholders' Equity |
| <b>4</b> 財務ハイライト(連結)<br>Financial Highlights (Consolidated Basis) | <b>16</b> 連結キャッシュフロー計算書<br>Consolidated Statement<br>of Cash Flows        |
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年商別売上高構成比(2000年12月期)  
Fiscal 2000 Net Sales by Customer Size (Net Sales)



業種別売上高比率(2000年12月期)  
Fiscal 2000 Net Sales by Industry

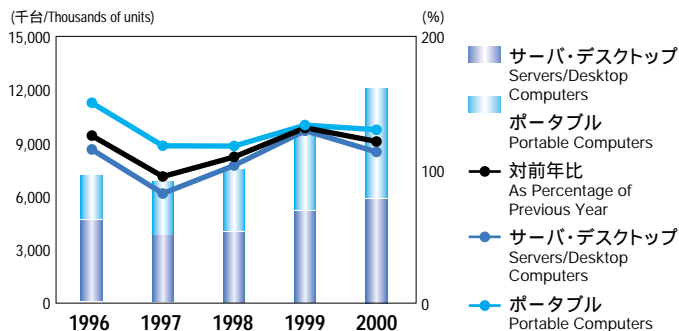


# Market and Sales Information

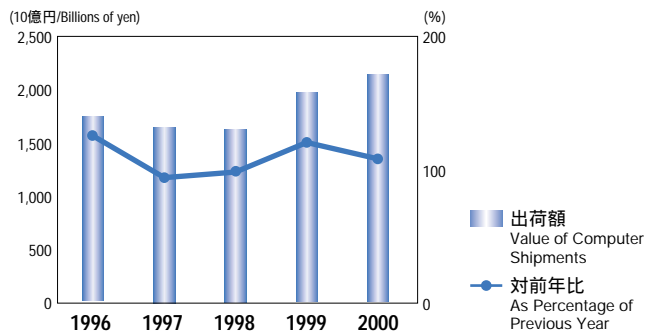
## 業界情報および当社の販売状況

### Trends in Domestic Computer Market 国内パソコン市場の推移

本体出荷台数  
Computer Shipments



本体出荷額  
Value of Computer Shipments



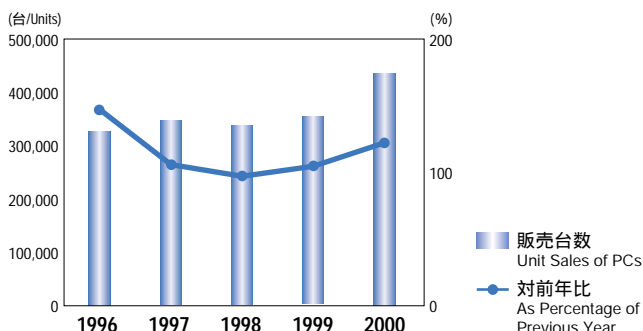
		千台、10 億円、% Thousands of units, Billions of yen, %									
		1996		1997		1998		1999		2000	
本体出荷台数	Computer Shipments	7,192	126.1	6,851	95.3	7,538	110.0	9,941	131.9	12,102	121.7
サーバ・デスクトップ	Servers/Desktop Computers	4,643	115.7	3,834	82.6	3,972	103.6	5,156	129.8	5,870	113.8
ポータブル	Portable Computers	2,549	150.7	3,017	118.4	3,566	118.2	4,776	133.9	6,232	130.5
本体出荷額	Value of Computer Shipments	1,750.6	125.8	1,654.3	94.5	1,632.7	98.7	1,973.9	120.9	2,144.2	108.6

出典: 社団法人 電子情報技術産業協会 (JEITA)

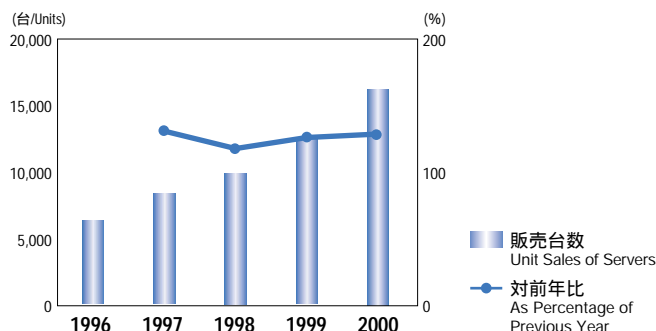
Source: Japan Electronics and Information Technology Industries Association (JEITA)

### Sales of Computers by OTSUKA 当社のコンピュータ販売台数

パソコン  
Personal Computers



サーバ  
Servers



		台、% Units, %									
		1996		1997		1998		1999		2000	
パソコン	Personal Computers	326,644	147.7	347,262	106.3	338,659	97.5	355,443	105.0	435,782	122.6
サーバ	Servers	6,395	—	8,405	131.4	9,942	118.3	12,583	126.6	16,263	129.2

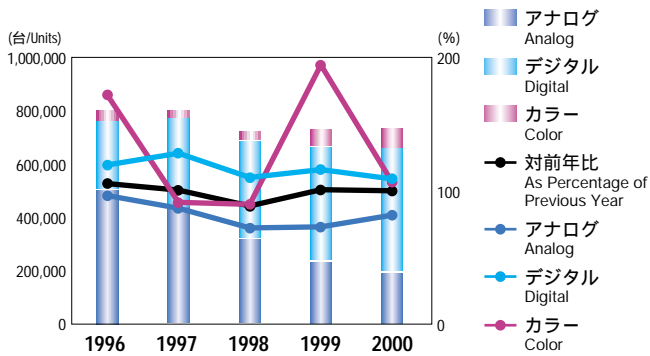
サーバ台数の集計は1996年から実施しているため、1996年の対前年比は記載していません。

Because the Company began compiling statistics for servers in 1996 statistics for preceding years are not available.

## Trends in Domestic Shipments of Copiers 国内複写機市場の推移

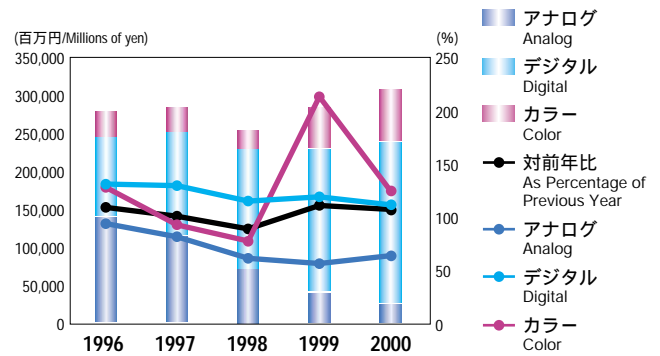
複写機の国内出荷台数

Domestic Copier Shipments



複写機の国内出荷金額

Value of Domestic Copier Shipments



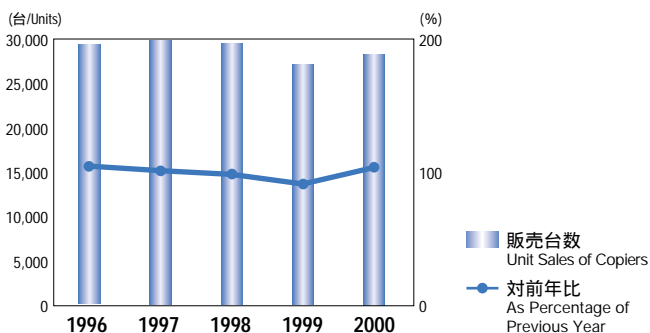
		台、百万円、% Units, Millions of yen, %									
		1996	1997	1998	1999	2000					
複写機出荷台数合計	Total	804,130	105.8	811,399	100.9	721,976	89.0	730,750	101.2	<b>733,991</b>	<b>100.4</b>
アナログ	Analog	501,393	96.8	437,883	87.3	317,564	72.5	232,766	73.3	<b>191,215</b>	<b>82.1</b>
デジタル	Digital	260,208	119.8	334,536	128.6	369,262	110.4	429,487	116.3	<b>469,479</b>	<b>109.3</b>
カラー	Color	42,529	172.3	38,980	91.7	35,150	90.2	68,497	194.9	<b>73,297</b>	<b>107.0</b>
複写機出荷金額合計	Total	279,956	109.9	284,528	101.6	255,215	89.7	285,085	111.7	<b>307,868</b>	<b>108.0</b>
アナログ	Analog	140,205	94.7	115,393	82.3	71,618	62.1	40,930	57.2	<b>26,421</b>	<b>64.6</b>
デジタル	Digital	104,630	131.8	136,310	130.3	157,814	115.8	189,028	119.8	<b>212,345</b>	<b>112.3</b>
カラー	Color	35,121	128.7	32,825	93.5	25,783	78.5	55,127	213.8	<b>69,102</b>	<b>125.4</b>

ジアソ複写機を除く 出典：社団法人 日本事務機械工業会 (JBMA)  
(Dialzo Copier not included) Source: Japan Business Machine Makers Association

## Sales of Copiers by OTSUKA 当社の複写機販売実績の推移

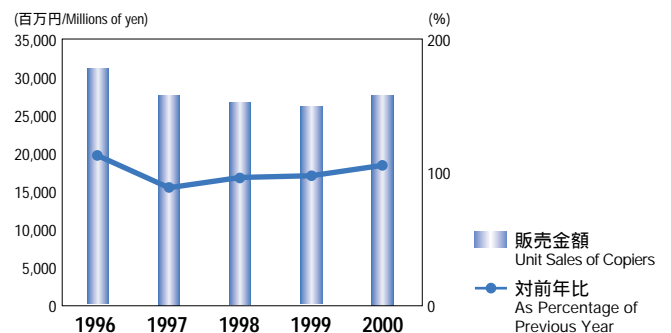
複写機販売台数

Unit Sales of Copiers



複写機販売金額

Value of Sales of Copiers



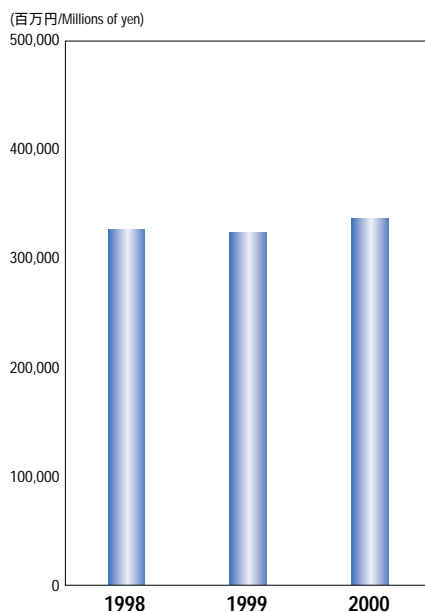
		台、百万円、% Units, Millions of yen, %									
		1996	1997	1998	1999	2000					
複写機販売台数	Unit Sales of Copiers	29,440	105.1	29,929	101.7	29,603	98.9	27,144	91.7	<b>28,261</b>	<b>104.1</b>
複写機販売金額	Value of Sales of Copiers	31,160	113.0	27,706	88.9	26,771	96.6	26,217	97.9	<b>27,706</b>	<b>105.7</b>

ジアソ複写機を除く  
(Dialzo Copier not included)

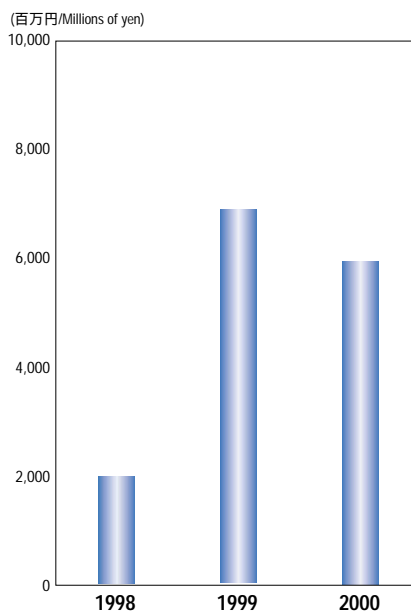
# Financial Highlights (Consolidated Basis)

## 財務ハイライト(連結)

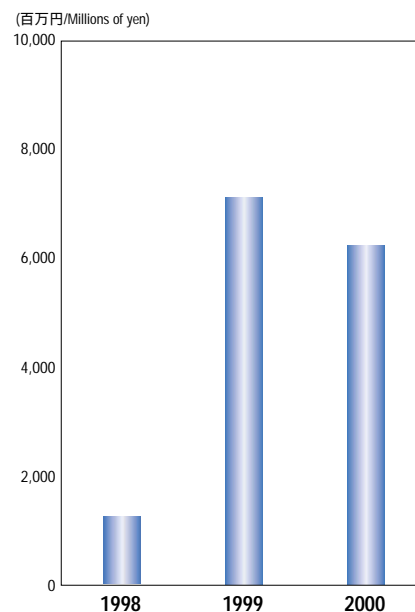
売上高  
Net Sales



営業利益  
Operating Income



経常利益  
Recurring Profit

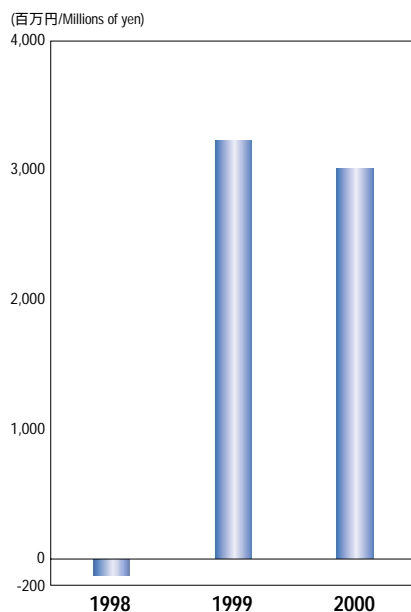


		百万円 / Millions of yen			千米ドル Thousands of U.S. dollars
		1998/12	1999/12	2000/12	2000/12
売上高	Net Sales	325,304	322,816	<b>334,911</b>	<b>2,918,614</b>
営業利益	Operating Income	1,985	6,878	<b>5,922</b>	<b>51,608</b>
経常利益	Recurring Profit	1,249	7,081	<b>6,207</b>	<b>54,092</b>

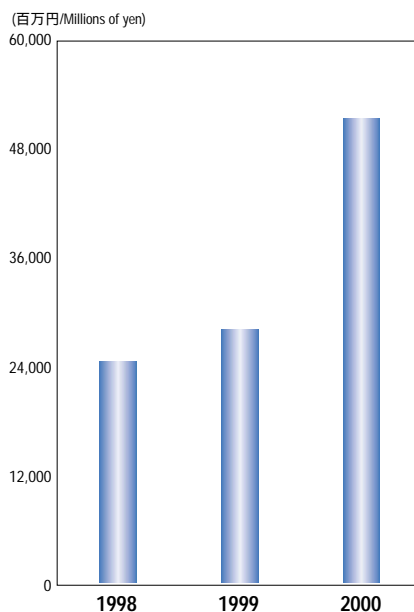
米ドル金額は、2000年12月末日の為替相場1ドル=114.75円で換算しています。

Throughout this fact book, an exchange rate of US\$1=¥114.75, the approximate rate prevailing on December 31, 2000, was used for convenience only.

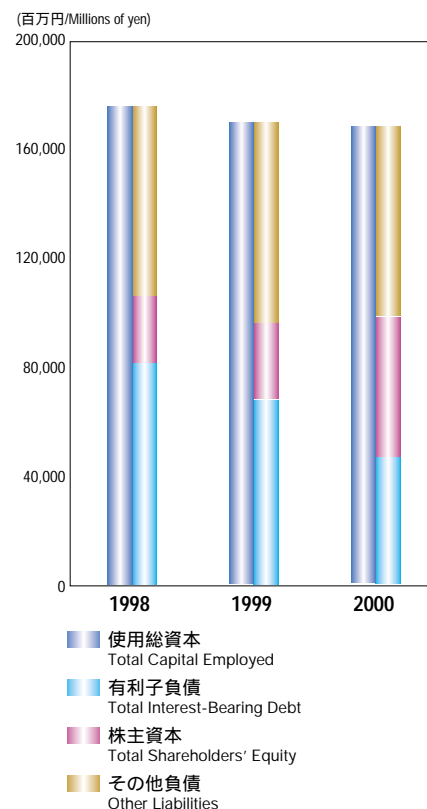
当期純損益  
Net Income (Loss)



株主資本  
Total Shareholders' Equity



使用総資本  
Total Capital Employed



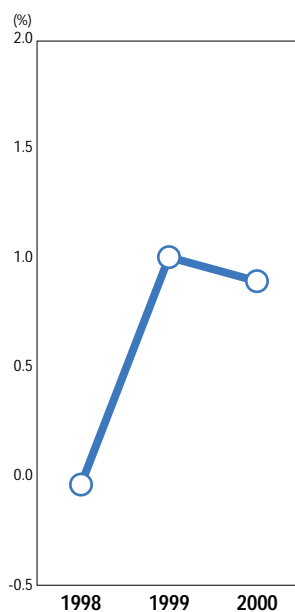
		百万円 / Millions of yen			千米ドル Thousands of U.S. dollars
		1998/12	1999/12	2000/12	2000/12
当期純損益	Net Income (Loss)	(123)	3,219	2,997	26,117
使用総資本	Total Capital Employed	174,901	169,222	167,761	1,461,969
有利子負債	Total Interest-Bearing Debt	81,053	67,503	46,549	405,654
株主資本	Total Shareholders' Equity	24,549	28,074	51,196	446,153
その他負債	Other Liabilities	69,299	73,645	70,017	610,167

# Financial Indicators (Consolidated Basis)

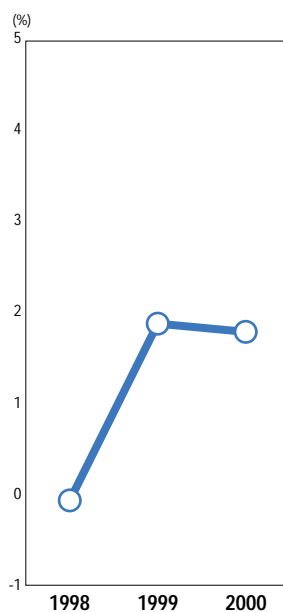
## 主要財務比率(連結)

### Profitability and Growth 収益性・成長性

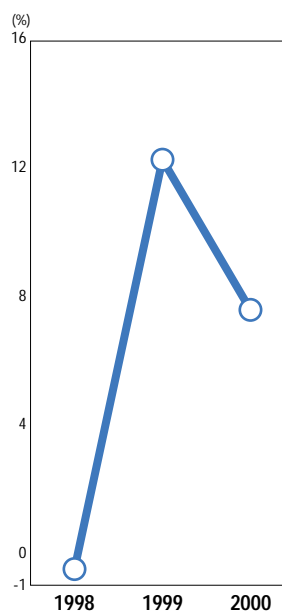
売上高当期純利益率  
Net Income to Net Sales



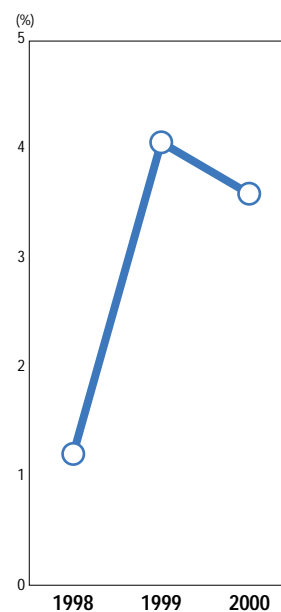
総資本利益率  
Ratio of Net Income to Total Capital



株主資本当期純利益率  
( ROE )  
Return on Equity



総資本事業利益率  
( ROA )  
Return on Assets



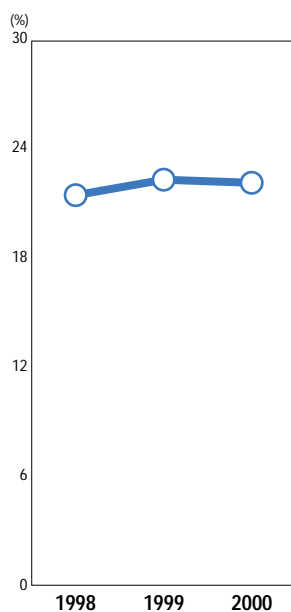
		%		
		1998/12	1999/12	2000/12
売上高当期純利益率	Net Income to Net Sales	(0.04)	1.00	<b>0.89</b>
総資本利益率	Ratio of Net Income to Total Capital	(0.07)	1.87	<b>1.78</b>
株主資本当期純利益率( ROE )	Return on Equity	(0.50)	12.23	<b>7.56</b>
総資本事業利益率( ROA )	Return on Assets	1.81	4.60	<b>4.11</b>

利益率や回転率を算出する場合の総資本、株主資本、売上債権などのデータについては1999年と2000年は期中平均値を使用しています。

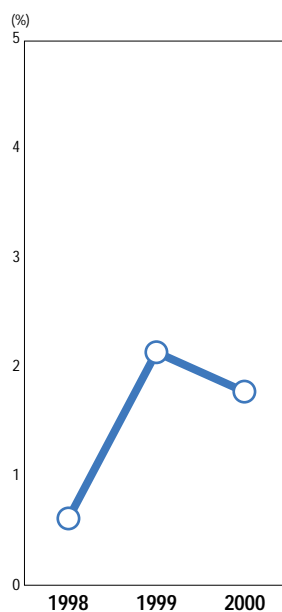
The profit and turnover ratios for fiscal 1999 and fiscal 2000 are calculated using the averages of such data as total assets, shareholders' equity, and accounts and notes receivable, trade, from each year.



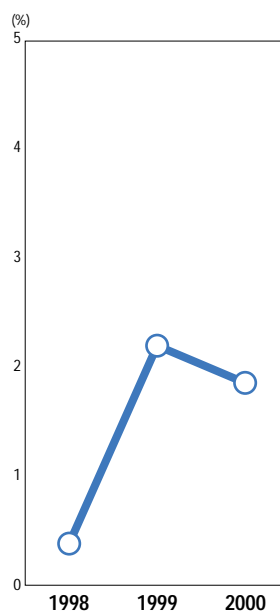
売上高総利益率  
Gross Profit Ratio



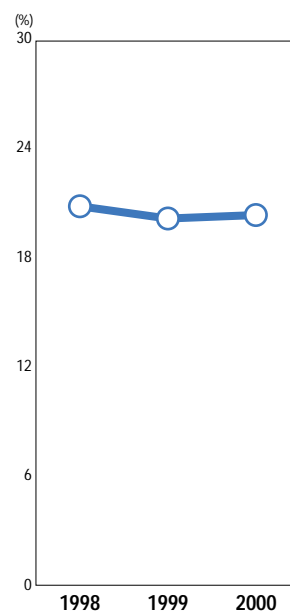
売上高営業利益率  
Operating Income to Net Sales



売上高経常利益率  
Recurring Profit to Net Sales



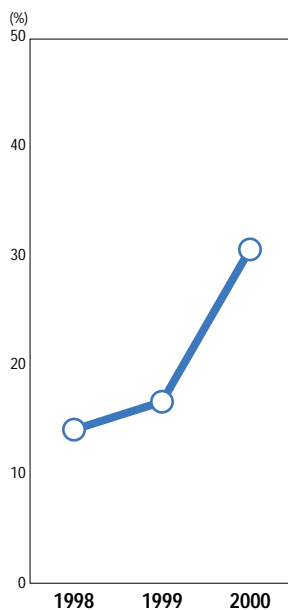
売上高販売管理費率  
Selling, General & Administrative Expenses to Net Sales



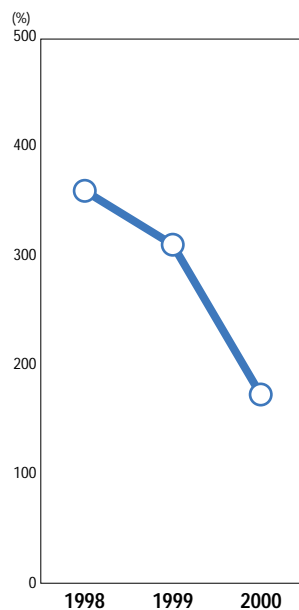
		%		
		1998/12	1999/12	2000/12
売上高総利益率	Gross Profit Ratio	21.40	22.25	<b>22.08</b>
売上高営業利益率	Operating Income to Net Sales	0.61	2.13	<b>1.77</b>
売上高経常利益率	Recurring Profit to Net Sales	0.38	2.19	<b>1.85</b>
売上高販売管理費率	Selling, General & Administrative Expenses to Net Sales	20.79	20.12	<b>20.31</b>

## Stability 安全性

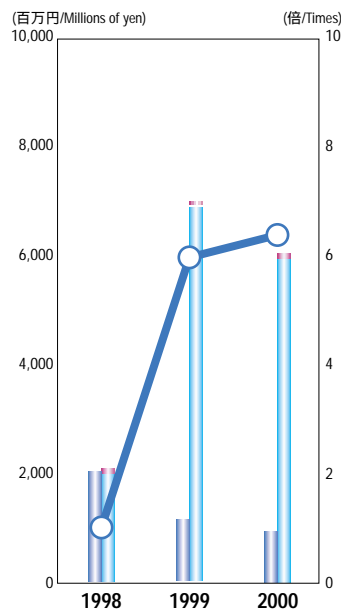
株主資本比率  
Shareholders' Equity Ratio



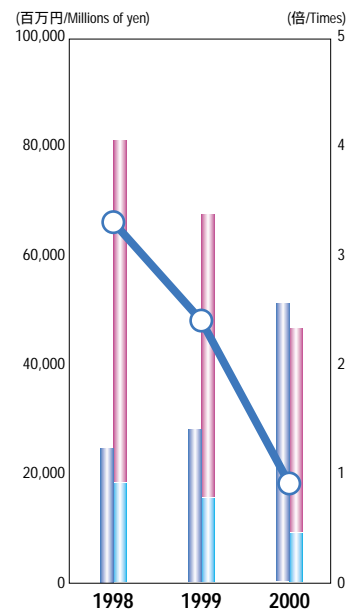
固定比率  
Fixed Assets to Capital Ratio



インタレスト・カバレッジ  
Interest Coverage



有利子負債と  
デット・イクイティ・レシオ  
Interest-Bearing Debt and  
Debt/Equity Ratio



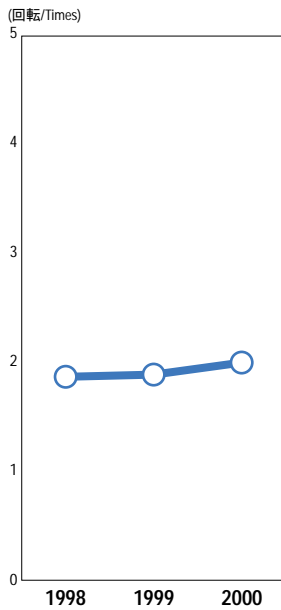
■ 支払利息  
Interest Expenses  
■ 営業利益  
Operating Income  
■ 受取利息及び配当金  
Interest and Dividend Income  
○ インタレスト・カバレッジ  
Interest Coverage

■ 株主資本  
Total Shareholders' Equity  
■ 長期有利子負債  
Long-Term Debt  
■ 短期有利子負債  
Short-Term Interest-Bearing Debt  
○ デット・イクイティ・レシオ  
Debt/Equity Ratio

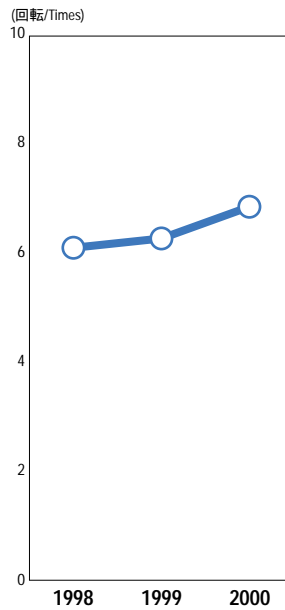
		百万円 / Millions of yen		千米ドル Thousands of U.S. dollars
		1998/12	1999/12	2000/12
株主資本比率(%)	Shareholders' Equity Ratio (%)	14.04	16.59	30.52
固定比率(%)	Fixed Assets to Capital Ratio (%)	358.81	309.52	172.52
支払利息	Interest Expenses	2,039	1,169	945
営業利益	Operating Income	1,985	6,878	5,922
受取利息及び配当金	Interest and Dividend Income	116	96	107
インタレスト・カバレッジ(倍)	Interest Coverage (Times)	1.03	5.96	6.38
株主資本	Total Shareholders' Equity	24,549	28,074	51,196
長期有利子負債	Long-Term Debt	18,282	15,428	9,024
短期有利子負債	Short-Term Interest-Bearing Debt	62,771	52,075	37,525
デット・イクイティ・レシオ(倍)	Debt/Equity Ratio (Times)	3.30	2.40	0.91

## Efficiency 効率性

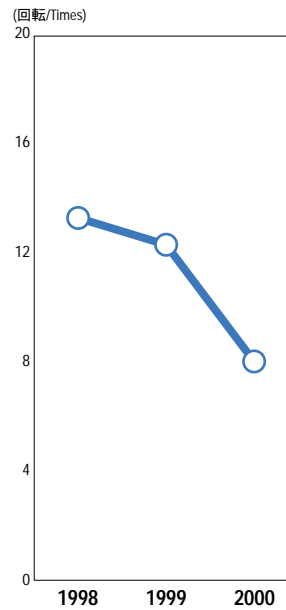
総資本回転率  
Total Assets Turnover



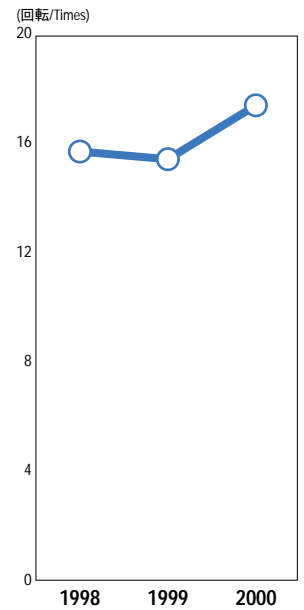
売上債権回転率  
Trade Receivables Turnover



株主資本回転率  
Total Shareholders'  
Equity Turnover



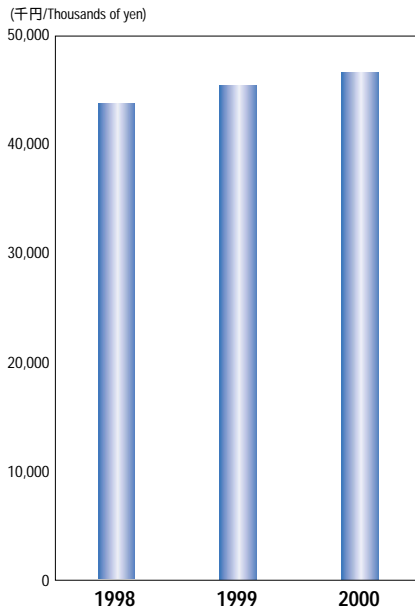
棚卸資産回転率  
Inventories Turnover



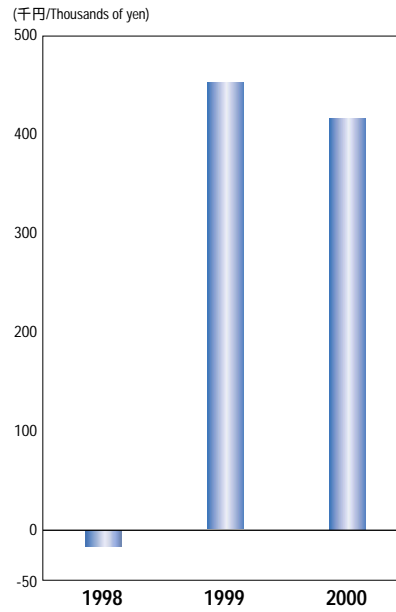
		回転 / Times		
		1998/12	1999/12	2000/12
総資本回転率	Total Assets Turnover	1.86	1.88	<b>1.99</b>
売上債権回転率	Trade Receivables Turnover	6.08	6.25	<b>6.83</b>
株主資本回転率	Total Shareholders' Equity Turnover	13.25	12.27	<b>8.45</b>
棚卸資産回転率	Inventories Turnover	15.68	15.40	<b>17.37</b>

## Productivity 生産性

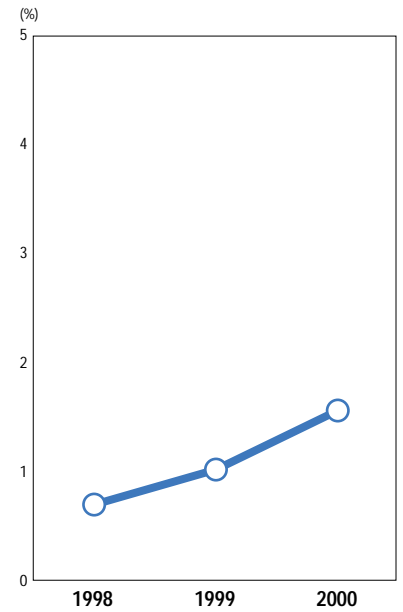
従業員 1 人当たりの売上高  
Sales per Employee



従業員 1 人当たりの当期純損益  
Net Income per Employee



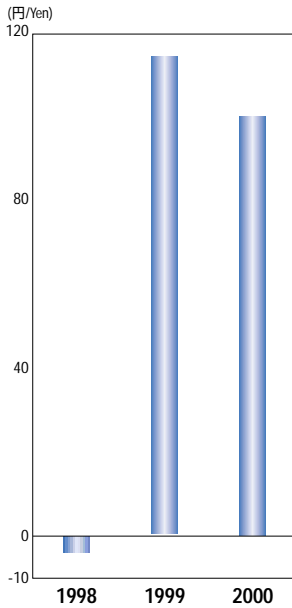
株主資本配当率  
Dividend Rate for Shareholders' Equity



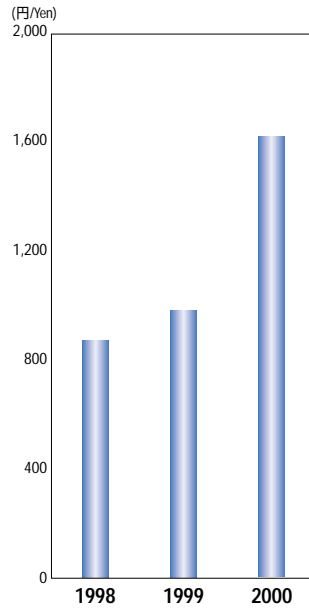
		千円 / Thousands of yen			米ドル
		1998/12	1999/12	2000/12	U.S. dollars
従業員 1 人当たりの売上高	Sales per Employee	43,536	45,200	<b>46,374</b>	<b>404</b>
従業員 1 人当たりの当期純損益	Net Income per Employee	(17)	451	<b>415</b>	<b>4</b>
株主資本配当率 (%)	Dividend Rate for Shareholders' Equity (%)	0.69	1.01	<b>1.55</b>	

## Per Share Data 1株当たりデータ

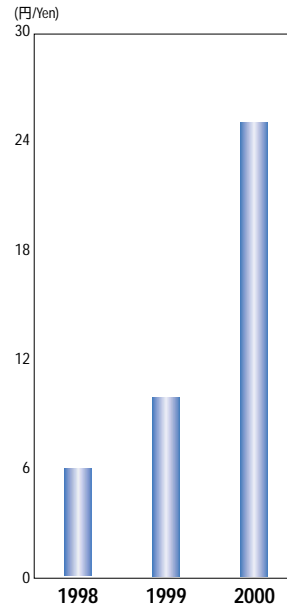
1株当たり当期純損益  
(EPS)  
Net Income per Share



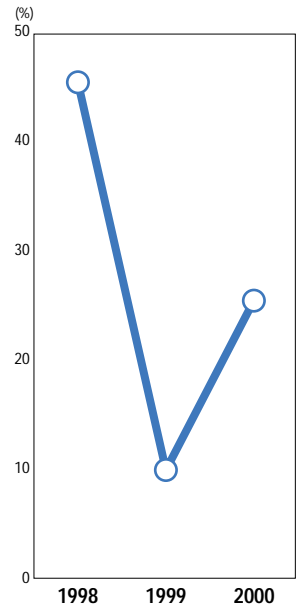
1株当たり純資産額  
(BPS)  
Shareholders' Equity per Share



1株当たり配当額(単体)  
Dividends per Share of Common  
Stock (Non-Consolidated)



配当性向(単体)  
Dividend Payout Ratio  
(Non-Consolidated)



		円 / Yen			米ドル U.S. dollars
		1998/12	1999/12	2000/12	2000/12
1株当たり当期純損益(EPS)	Net Income per Share	(4.37)	114.06	99.66	0.87
1株当たり純資産額(BPS)	Shareholders' Equity per Share	870.02	979.32	1,616.69	14.09
1株当たり配当額(単体)	Dividends per Share of Common Stock (Non-Consolidated)	6.00	10.00	25.00	0.22
配当性向(単体) (%)	Dividend Payout Ratio (Non-Consolidated) (%)	45.35	9.89	25.38	

# Consolidated Balance Sheets

## 連結貸借対照表

株式会社大塚商会および連結子会社  
1999年および2000年12月31日現在

OTSUKA CORPORATION and Its Consolidated Subsidiaries  
December 31, 1999 and 2000

		百万円 / Millions of yen		千米ドル Thousands of U.S. dollars
		1999	2000	2000
<b>資産の部</b>	<b>ASSETS</b>			
<b>流動資産:</b>	<b>Current assets:</b>			
現金・預金	Cash, time deposits and other cash equivalents	¥ 6,752	¥ 5,927	\$ 51,651
受取手形及び未収金	Accounts and notes receivable:			
受取手形及び売掛金	Trade	49,444	47,547	414,353
非連結子会社・関連会社	Unconsolidated subsidiaries and affiliates	260	787	6,858
その他	Other	3,180	4,122	35,922
		52,884	52,456	457,133
貸倒引当金	Less: Allowance for bad debts	(294)	(413)	(3,599)
		52,590	52,043	453,534
棚卸資産	Inventories	20,957	19,279	168,009
繰延税金資産	Deferred income taxes	—	477	4,157
その他の流動資産	Other current assets	1,916	1,609	14,022
<b>流動資産計</b>	<b>Total current assets</b>	<b>82,215</b>	<b>79,335</b>	<b>691,373</b>
<b>投資等:</b>	<b>Investments and advances:</b>			
投資有価証券	Investments in securities	1,927	2,784	24,261
関係会社株式	Investments in unconsolidated subsidiaries and affiliates	361	1,326	11,556
差入保証金	Guarantee deposits	8,653	8,860	77,211
繰延税金資産	Deferred income taxes	—	758	6,606
その他の投資	Other investments	11,790	2,481	21,621
		22,731	16,209	141,255
<b>有形固定資産:</b>	<b>Property, plant and equipment:</b>			
土地	Land	30,122	29,676	258,614
建物及び構築物	Buildings and structures	53,644	56,084	488,749
建設仮勘定	Construction in progress	1,638	1,119	9,752
その他	Others	9,267	9,642	84,026
		94,671	96,521	841,141
減価償却累計額	Less: Accumulated depreciation	(31,032)	(33,042)	(287,948)
<b>有形固定資産(純額)</b>	<b>Net property, plant and equipment</b>	<b>63,639</b>	<b>63,479</b>	<b>553,193</b>
<b>無形固定資産:</b>	<b>Intangibles and deferred charges:</b>			
ソフトウェア	Software	—	8,152	71,041
その他	Others	524	484	4,218
		524	8,636	75,259
為替換算調整勘定	Foreign currency translation adjustment	113	102	889
<b>資産合計</b>	<b>Total assets</b>	<b>¥169,222</b>	<b>¥167,761</b>	<b>\$1,461,969</b>

		百万円 / Millions of yen		千米ドル Thousands of U.S. dollars
		1999	2000	2000
<b>負債及び資本の部</b>	<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>			
<b>流動負債:</b>	<b>Current liabilities:</b>			
短期借入金	Short-term bank loans	¥ 46,957	¥ 30,498	\$ 265,778
1年以内に償還(返済)する長期 債務	Current maturities of long-term debt	5,118	7,027	61,237
支払手形及び未払金	Accounts and notes payable:			
支払手形及び買掛金	Trade	53,534	51,862	451,957
非連結子会社・関連会社	Unconsolidated subsidiaries and affiliates	1,145	949	8,270
その他	Other	2,316	2,670	23,268
		56,995	55,481	483,495
未払法人税等	Income taxes payable	4,381	782	6,815
その他の流動負債	Other current liabilities	8,313	9,077	79,102
<b>流動負債計</b>	<b>Total current liabilities</b>	<b>121,764</b>	<b>102,865</b>	<b>896,427</b>
長期債務	<b>Long-term debt</b>	15,428	9,024	78,640
退職給与引当金	Reserve for retirement benefits	3,612	3,824	33,324
繰延税金負債	Deferred income taxes	—	307	2,675
その他長期債務	Other long-term liabilities	61	110	959
少数株主持分	Minority interests in consolidated subsidiaries	283	435	3,791
偶発債務	Contingent liabilities			
資本:	<b>Shareholders' equity:</b>			
普通株、1株額面50円:	Common stock, par value ¥50 per share:			
授権株式: 112,860,000株	Authorized: 112,860,000 shares			
発行済株式:	Issued: 28,667,020 and 31,667,020			
1999年12月31日	shares at December 31, 1999 and 2000, respectively			
28,667,020株				
2000年12月31日				
31,667,020株		4,000	10,375	90,414
資本準備金	Additional paid-in capital	2,785	16,255	141,656
連結剰余金	Retained earnings	21,289	24,566	214,083
自己株式	Less: Treasury stock	—	(0)	(0)
<b>資本の部計</b>	<b>Total shareholders' equity</b>	<b>28,074</b>	<b>51,196</b>	<b>446,153</b>
<b>負債及び資本合計</b>	<b>Total liabilities and shareholders' equity</b>	<b>¥169,222</b>	<b>¥167,761</b>	<b>\$1,461,969</b>

# Consolidated Statements of Income

## 連結損益計算書

株式会社大塚商会および連結子会社  
1999年および2000年12月期

OTSUKA CORPORATION and Its Consolidated Subsidiaries  
Years Ended December 31, 1999 and 2000

		百万円 / Millions of yen		千米ドル Thousands of U.S. dollars
		1999	2000	2000
売上高	Net sales	¥322,816	¥334,911	\$2,918,614
売上原価	Cost of sales	250,977	260,959	2,274,152
売上総利益	Gross profit	71,839	73,952	644,462
販売費及び一般管理費	Selling, general and administrative expenses	64,961	68,030	592,854
営業利益	Operating income	6,878	5,922	51,608
その他の収益 / (費用):	Other income/(expenses):			
受取利息・配当金	Interest and dividend income	96	107	932
支払利息	Interest expenses	(1,169)	(945)	(8,235)
仕入割引	Purchase discounts	941	894	7,791
関係会社株式売却益	Gain on sale of investments in affiliates	1,506	296	2,579
株式譲渡契約精算益	Gain on cancellation of stock transfer contract	—	1,500	13,072
退職給与引当金戻入額	Reversal of retirement benefits	465	—	—
上場関連費用	Stock list expenses of OTSUKA CORPORATION	—	(118)	(1,028)
固定資産売却・除却損	Loss on sale/disposal of properties	(804)	(738)	(6,431)
会員権売却・評価損	Loss on evaluation/sale of membership	—	(1,406)	(12,253)
その他(純額)	Other, net	292	196	(1,708)
		1,327	(214)	(1,865)
税金等調整前当期利益	Income before income taxes and minority interests	8,205	5,708	49,743
法人税、住民税及び事業税:	Income taxes:			
法人税、住民税及び事業税	Current	5,081	3,098	26,998
法人税等調整額	Deferred	—	(339)	(2,954)
		5,081	2,759	24,044
少数株主損失	Minority interests in net losses of consolidated subsidiaries	95	48	418
当期利益	Net income	¥ 3,219	¥ 2,997	\$ 26,117

		円 / Yen		米ドル U.S. dollars
		1999	2000	2000
1株当たり当期利益及び配当金:	Net income and dividends per share:			
1株当たり当期利益	Net income	¥114.06	¥99.66	\$0.868
1株当たり配当金	Cash dividends	¥ 10.00	¥25.00	\$0.218



# Consolidated Statements of Shareholders' Equity

## 連結株主持分計算書

株式会社大塚商会および連結子会社  
1999年および2000年12月期

OTSUKA CORPORATION and Its Consolidated Subsidiaries  
Years Ended December 31, 1999 and 2000

		発行済 株式総数 Number of Shares of Common Stock	百万円 / Millions of yen			
			資本金 Common Stock	資本準備金 Additional Paid-in Capital	連結剰余金 Retained Earnings	自己株式 Treasury Stock
1998年12月31日現在の残高	<b>Balance at December 31, 1998</b>	28,217,020	¥ 3,786	¥ 2,571	¥18,192	¥—
当期利益	Net income for the year	—	—	—	3,219	—
現金配当金	Cash dividends paid	—	—	—	(169)	—
連結子会社減少による連結剰余金増加高	Increase due to subtractive consolidation of subsidiaries	—	—	—	47	—
第三者割当増資	Issuance of stock to third party	450,000	214	214	—	—
1999年12月31日現在の残高	<b>Balance at December 31, 1999</b>	28,667,020	4,000	2,785	21,289	—
過年度税効果調整額	Cumulative effect of adopting deferred tax accounting	—	—	—	562	—
当期利益	Net income for the year	—	—	—	2,997	—
現金配当金	Cash dividends paid	—	—	—	(282)	—
公募増資	New shares issued in public offering	3,000,000	6,375	13,470	—	—
自己株式の取得	Purchase of treasury stock	—	—	—	—	(0)
2000年12月31日現在の残高	<b>Balance at December 31, 2000</b>	<b>31,667,020</b>	<b>¥10,375</b>	<b>¥16,255</b>	<b>¥24,566</b>	<b>¥(0)</b>

		発行済 株式総数 Number of Shares of Common Stock	千米ドル / Thousands of U.S. dollars			
			資本金 Common Stock	資本準備金 Additional Paid-in Capital	連結剰余金 Retained Earnings	自己株式 Treasury Stock
1999年12月31日現在の残高	<b>Balance at December 31, 1999</b>	28,667,020	\$34,858	\$ 24,270	\$185,525	\$—
過年度税効果調整額	Cumulative effect of adopting deferred tax accounting	—	—	—	4,898	—
当期利益	Net income for the year	—	—	—	26,117	—
現金配当金	Cash dividends paid	—	—	—	(2,457)	—
公募増資	New shares issued in public offering	3,000,000	55,556	117,386	—	—
自己株式の取得	Purchase of treasury stock	—	—	—	—	(0)
2000年12月31日現在の残高	<b>Balance at December 31, 2000</b>	<b>31,667,020</b>	<b>\$90,414</b>	<b>\$141,656</b>	<b>\$214,083</b>	<b>\$(0)</b>

# Consolidated Statement of Cash Flows

## 連結キャッシュフロー計算書

株式会社大塚商会および連結子会社  
2000年12月期

OTSUKA CORPORATION and Its Consolidated Subsidiaries  
Years Ended December 31, 2000

		百万円 Millions of yen	千米ドル Thousands of U.S. dollars
		2000	2000
<b>営業活動によるキャッシュフロー :</b>	<b>Cash flows from operating activities:</b>		
税金等調整前当期純利益	Net income before income taxes and minority interests	¥ 5,708	\$ 49,743
減価償却費	Depreciation and amortization	6,450	56,209
連結調整勘定償却額	Amortization of difference between cost of investment and equity in net assets of consolidated subsidiaries	49	427
退職給与引当金増加額	Provision for retirement benefits	210	1,830
貸倒引当金増加額	Provision for allowance for bad debts	568	4,950
受取利息及び受取配当金	Interest and dividend income	(107)	(932)
支払利息	Interest expenses	945	8,235
固定資産売却・除却損	Loss on sale/disposal of property, plant and equipment	738	6,431
投資有価証券売却益	Gain on sale of investments in securities	(296)	(2,579)
株式譲渡契約精算益	Gain on cancellation of stock transfer contract	(1,500)	(13,072)
投資有価証券評価損	Loss on evaluation of investments in securities	157	1,368
会員権売却・評価損	Loss on evaluation/sale of membership	1,406	12,253
売上債権の減少額	Decrease in notes and accounts receivable	1,738	15,146
棚卸資産の減少額	Decrease in inventories	1,805	15,730
仕入債務の減少額	Decrease in notes and accounts payable	(1,932)	(16,837)
その他	Other	1,146	9,987
小計	Subtotal	17,085	148,889
利息及び配当金の受取額	Interest and dividend income received	108	941
利息の支払額	Interest expenses paid	(982)	(8,558)
法人税等の支払額	Income taxes paid	(6,697)	(58,362)
営業活動によるキャッシュフロー	Net cash provided by operating activities	9,514	82,910
<b>投資活動によるキャッシュフロー :</b>	<b>Cash flows from investing activities:</b>		
有形固定資産の取得による支出	Payments for purchase of property, plant and equipment	(3,606)	(31,425)
ソフトウェアの開発による支出	Payments for software developed	(3,127)	(27,250)
投資有価証券の取得による支出	Payments for purchase of investments in securities	(2,177)	(18,971)
投資有価証券の売却による収入	Proceeds from sale of investments in securities	426	3,712
長期貸付金の貸付による増加	Increase in long-term loans receivable	(498)	(4,340)
その他	Other	283	2,466
投資活動によるキャッシュフロー	Net cash used in investing activities	(8,699)	(75,808)
<b>財務活動によるキャッシュフロー :</b>	<b>Cash flows from financing activities:</b>		
短期借入金の減少額	Decrease in short-term bank loans, net	(17,059)	(148,662)
長期借入による収入	Proceeds from long-term loans	623	5,429
長期借入金の返済による支出	Repayments of long-term loans	(5,118)	(44,601)
株式の発行による収入	Proceeds from issue of new shares	19,845	172,941
配当金の支払額	Cash dividends paid	(282)	(2,457)
その他	Other	14	121
財務活動によるキャッシュフロー	Net cash used in financing activities	(1,977)	(17,229)
現金及び現金同等物に係る換算差額	Effect of exchange rate changes on cash and cash equivalents	(2)	(17)
現金及び現金同等物の減少額	Net decrease in cash and cash equivalents	(1,164)	(10,144)
現金及び現金同等物期首残高	Cash and cash equivalents at beginning of year	5,433	47,346
合併による現金及び現金同等物の増加額	Increase in cash and cash equivalents due to merger	176	1,534
現金及び現金同等物期末残高	Cash and cash equivalents at end of year	¥ 4,445	\$ 38,736

# Corporate Data

## 会社概要

創業 1961年7月17日	<b>Date of Foundation:</b> July 17, 1961
設立 1961年12月13日	<b>Date of Establishment:</b> December 13, 1961
資本金 10,374,851,000円(2000年12月31日現在)	<b>Paid-in Capital:</b> ¥10,374,851 thousand (As of December 31, 2000)
本社 〒101-8373 東京都千代田区三崎町2-12-1	<b>Head Office:</b> 12-1, Misaki-cho 2-chome, Chiyoda-ku, Tokyo 101-8373, Japan
電話 (03)3264-7111	<b>Phone:</b> (03) 3264-7111
上場証券取引所 東京証券取引所市場第一部	<b>Listing:</b> First Section of the Tokyo Stock Exchange
株式名義書換代理人 中央三井信託銀行株式会社	<b>Transfer Agent:</b> The Chuo Mitsui Trust and Banking Co., Ltd.

# ***Otsuka Corporation***