## Consolidated Financial Highlights

| OTSUKA CORPORATION and its Consolidated Subsidiaries Years ended December 31, 2005, 2006 and 2007 |  |  | Millions of yen | Thousands of U.S. dollars | \% |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 | 2006 | 2007 | 2007 | Change |
| Net sales | 7409,413 | 7433,617 | 7469,481 | \$4,112,851 | +8.3 |
| System Integration business | 258,275 | 263,425 | 279,753 | 2,450,754 | +6.2 |
| Service and Support business | 149,100 | 168,701 | 187,358 | 1,641,332 | +11.1 |
| Other business | 2,037 | 1,490 | 2,370 | 20,764 | +59.0 |
| Operating income | 21,911 | 26,158 | 30,051 | 263,265 | +14.9 |
| Recurring profit | 22,210 | 26,494 | 30,520 | 267,368 | +15.2 |
| Income before income taxes and minority interests | 20,552 | 26,350 | 33,597 | 294,324 | +27.5 |
| Net income | 11,747 | 15,621 | 18,856 | 165,191 | +20.7 |
| Total assets | 173,927 | 189,357 | 200,383 | 1,755,441 | +5.8 |
| Interest-bearing debt | 11,695 | 10,854 | 10,051 | 88,053 | -7.4 |
| Equity | 58,920 | 72,848 | 87,259 | 764,429 | +19.8 |
| Net income per share (EPS) (Yen and U.S. dollars) | 371.72 | 494.30 | 596.69 | 5.23 | +20.7 |
| Dividends per share of common stock (Yen and U.S. dollars) | 75.00 | 115.00 | 130.00 | 1.14 | +13.0 |
| Cash flows from operating activities per share (Yen and U.S. dollars) | 710.97 | 440.14 | 527.02 | 4.62 | +19.7 |
| Operating income to Net sales ratio (\%) | 5.35 | 6.03 | 6.40 | - |  |
| Net income to Net sales ratio (\%) | 2.87 | 3.60 | 4.02 | - |  |
| Interest-bearing debt ratio (\%) | 6.72 | 5.73 | 5.02 | - |  |
| Equity ratio (\%) | 33.88 | 38.47 | 43.55 | - |  |
| Return on equity (ROE) (\%) | 20.68 | 23.71 | 23.55 | - |  |

Note:
Equity = Total net assets - Share subscription rights - Minority interests
Figures for ROE are calculated using average equity.
U.S. dollar amounts are computed using the December 31, 2007 exchange rate of $¥ 114.15=$ US\$1.

The dividend on 2006 includes a $¥ 10$ special dividend commemorating the 45th anniversary of the Company.

Net sales


Note:
Sums of less than a million yen are rounded down.

Operating income, Recurring profit, Net income

Millions of yen


Total assets, Interest-bearing debt

Millions of yen


